

# CHERNIHIV POLYTECHNIC NATIONAL UNIVERSITY



**Educational and Research Institute of Management, Food  
Technologies and Trade  
Department of Public Administration and Management of  
Organizations**

<b>Course title</b>	<i>Current problems of Ukraine's development</i>
<b>Language of teaching</b>	<i>Ukrainian (English)</i>
<b>Course and semester of study</b>	for students of the third level of higher education (Doctor of Philosophy) field of knowledge 28 - Public management and administration, speciality: 281 - Public management and administration 2nd year, 4th semester
<b>Teachers of the course</b>	Doctor of Public Administration, Professor Olha Mstyslavivna Rudenko
<b>Teachers' contacts</b>	<a href="https://pumo.stu.cn.ua/kafedra/vikladachi-kafedri/">https://pumo.stu.cn.ua/kafedra/vikladachi-kafedri/</a> <a href="https://pumo.stu.cn.ua/wp-content/uploads/2023/01/profil-vykladacha_rudenko.pdf">https://pumo.stu.cn.ua/wp-content/uploads/2023/01/profil-vykladacha_rudenko.pdf</a>
<b>Contact details of teachers</b>	95, Shevchenko St., bldg. 1, office 402, Chernihiv. of. 402. Phone: (046) 665-261; E-mail: kaf_men1@ukr.net

## 1. Abstract

The main task of any State is to carry out State-building and to resolve the problems of its development. The proper development of the State-building policy forms the basis for the development of the State and the system of law, and establishes optimal conditions for the development of all legal and political phenomena. From the very first days of its existence, the sovereign Ukraine has been facing the problem of proper state-building in the political and geopolitical realities of its modern existence. The primary problem of Ukraine's development, which is at the stage of socio-political transformations, is the difficulty of building a proper and democratic vertical of state power that would meet European standards and the requirements of coexistence of civilised nations. Therefore, it is of particular relevance to study, within the discipline "Modern Problems of Development of Ukraine", the theoretical, methodological and practical foundations of public administration and its components to achieve the goals of development of society, the state, the community, the human collective, and the subjects of the public sphere: public administration bodies - public authorities, local governments, civil society actors, public organisations; enterprises, institutions and organisations of various forms of ownership.

The discipline has an interdisciplinary character and involves a combination of the developments of social sciences in the field of public administration, public service, political science, economics, sociology, management, etc.

## **Content module 1: Theoretical issues of society and state development in modern Ukraine**

**Topic 1: State: essence, concept, structure, functions and mechanism.** Modern trends in the evolution of state forms. Identification of statehood. Modern types of associations of states. Features of the elements of the forms of the Ukrainian state. General theoretical problems of sovereignty of the people, nation and state. Problems of sovereignty in complex state formations. The mechanism of the modern Ukrainian state. The main aspects of the transformation of the structure of the state mechanism at the present stage. The principle of separation of powers in the construction of the state apparatus. Requirements for civil servants. Directions for improving the activities of the state apparatus.

**Topic 2. Aspects of the relationship between the state and the political system of society.** The concept and characteristics of the state as a political and legal organisation of society. Modernisation of the political system of society in the era of globalisation. The political system of society and its relationship with the economic and spiritual systems. Place and role of the state in the political system of Ukraine. Forms of interaction between the state and other actors of the political system. The state and political parties. The individual in the political system of society. Political system of Ukraine and its characteristics at the present stage.

**Topic 3: Actual problems of legal regulation of Ukraine's development.** Fundamentals of legal regulation of social relations. Institutionalisation of legal regulation. Legal doctrine in the field of legal regulation. Legal regulation of socio-economic relations. Ways to improve the efficiency of legal regulation. Systematic approach to the study of the mechanism of legal regulation. The state and the mechanism of legal regulation. Factors that determine the most effective action of the mechanism of legal regulation.

## **Content module 2. Modern state-building processes in Ukraine**

**Topic 4. Strengthening democratic processes in state-building activities in Ukraine at the present stage.** Adoption of new anti-corruption legislation as an important factor in strengthening the responsibility of public authorities. Openness of the authorities as an important factor of cooperation with civil society. Establishment and operation of civil-military administrations: their functions and powers. Strengthening public control over the activities of executive authorities. Intensification of cooperation with the EU and NATO as a fundamental principle of Ukraine's foreign policy. The 2019 presidential and parliamentary elections as a key element of the democratisation of Ukrainian society.

**Topic 5. Trends in state-building processes in Ukraine.** The main stages of the "Revolution of Dignity". The use of force against peaceful protesters as a factor in the departure from democratic values. The beginning of the military aggression of the Russian Federation against Ukraine. Anti-terrorist operation. Return to a parliamentary-presidential republic as an important factor in the state-building process.

**Topic 6. Structural reforms in the state policy of Ukraine.** Features of the demographic situation. Depopulation. External migration. Age composition of the population. Demographic policy. Formation of the basic principles of social policy. Reproduction and development of labour potential. Social and labour relations and social dialogue. Environmental reform and its main directions. Trends in ethno-social development. The essence and principles of ethnic policy of the state. National minorities. Ukrainians abroad. Socio-economic dimension of the Chernobyl problem in independent Ukraine. Features of reforming the cultural and educational sphere. Scientific potential of Ukraine. Reforming the law enforcement system of Ukraine.

### **Content module 3: Ukraine's development in the international arena**

**Topic 7. Features of the geopolitical space of Ukraine.** General characteristics of the geopolitical space of Ukraine - climatic, basin, zonal and landscape, geomorphological features. Interaction of natural and geographical factors with political organisation. A set of levels where the conditions for political activity are qualitatively determined: geomorphology; basin delimitation; climatic and natural zones; population areas and population configuration; economic and transport infrastructure; infrastructure of communication and organisational interactions that ensure effective achievement of goals. Experts of the National Institute for Strategic Studies on the main geopolitical and foreign policy priorities of Ukraine.

**Topic 8: The role of global international structures in Ukraine's development.** Ukraine's participation in global international structures - UN (Security Council, General Assembly, Economic and Social Council), World Bank, IMF, GATT, UNESCO, WHO; global, regional and regional (EU, NATO). Weaknesses of Ukraine's international economic policy: Ukraine's buffer role in the constant balancing act between the West and Eurasia; failure to take advantage of the interest of Western countries in Ukraine's social modernisation; failure to adopt GATT rules in foreign trade; unfavourable legal regime for foreign investment in the Ukrainian economy, etc. The problem of attracting foreign capital to Ukraine. The European Bank for Reconstruction and Development and Ukraine. Ukraine is a member of the Black Sea Economic Cooperation Organisation (BSECO). Cultural and scientific cooperation between Ukraine and developed countries. The multicomponent nature of Ukraine's national security. Ukraine and local armed conflicts in the world.

**Topic 9. Development of Ukraine's bilateral relations in the international arena.** Current state of Ukrainian-American relations. Confrontation of interventionist and isolationist trends in the United States and Ukraine. Ukraine's condemnation of the terrorist attacks on the United States and its joining the international anti-terrorist coalition. Ukraine's relations with the G7 countries. Ukraine's relations with the countries of Central and Eastern Europe (Poland, Romania, etc.). Ukrainian-Russian relations. Russia's annexation of the Crimea. The Russian Federation's aggression against Ukraine.

### **Content module 4. Principles of resolving the problems of Ukraine's development**

**Topic 10. Efficiency of public administration. State control in the field of executive power.** Effectiveness of the activities of management bodies and officials. Evaluation of the effectiveness of public authorities. Democratic procedures for determining the effectiveness of public administration. State control in the sphere of executive power in Ukraine, its content and legal basis. Public control over the activities of public administration bodies.

**Topic 11:** Relations of public authorities in the governance system. The main areas of interaction between central and regional public authorities and local self-government bodies with labour collectives, enterprises, institutions and organisations. Interaction of state and local authorities with citizens' associations. State and administrative services provided by executive authorities and their legal regulation.

**Topic 12: Development of the public administration system.** Problems of relations between the branches of state power in Ukraine in the field of public administration. Public administration in the context of transformation and globalisation processes. Reforming the public administration system in accordance with the standards of public administration adopted in the European Union and developed democracies. The essence and main directions of administrative reform in Ukraine.

### **Content module 5: Quality management of public and municipal services**

**Topic 12: State policy in the field of quality management. State policy in the field of quality management in Ukraine.** The concept of state policy in the field of quality management: goals, objectives, principles Organisational support for quality management processes of state and

municipal services. Standardisation, metrology and certification. Personnel in the quality management system. Activities of the State Committee of Ukraine for Technical Regulation and Consumer Policy. Institutions and enterprises in the system of the State Committee of Ukraine for Technical Regulation and Consumer Policy of Ukraine. Implementation of management systems in executive authorities and local self-government.

**Topic 13. Audit of the quality management system of state and municipal services.** The concept of quality audit. Theory of quality management system audit. Types of audits and quality assessment models. Theoretical and methodological principles of quality audit in the system of public administration and local self-government. Organisation of the quality audit planning process. Practical stages of quality audit. The process of implementing and completing a quality audit. International experience in conducting quality audit.

**Topic 14. International and domestic experience in quality management of public and municipal services.** Foreign experience in organising quality management of services. Experience of quality management in the United States. Japan's experience in quality management. Experience of European countries in quality management of public and municipal services. The experience of Scandinavian countries in managing the quality of services (Denmark, Sweden, Norway). Ukrainian quality management systems. Human factor in management. Ways to improve national quality management systems.

## **2. Purpose and objectives of the course.**

The purpose of teaching the discipline "Modern Problems of Development of Ukraine": to form a holistic knowledge and understanding of the mutual influence and interconnection of the administrative and socio-political components by their modernisation in a single system of stabilisation of state development in the interests of citizens, society, and the state.

In the course of studying the discipline, a student must acquire or expand the following general (GC) and professional (PC) competencies provided by the educational programme:

**GC 2.** The ability to critically rethink existing and create new holistic knowledge and/or professional practice and to solve significant social, scientific, cultural, ethical and other problems in compliance with the principles of professional ethics and academic integrity.

**PC 4.** Ability to determine, scientifically substantiate, critically evaluate in the context of modern risks, challenges, threats, strategic directions of development of the public administration system at the supranational, national, regional, local levels and at the level of the organisation.

**PC 10.** Ability to make informed management decisions, including conflict situations, conditions of uncertainty, crises and threats, as well as to prevent them, to anticipate and predict possible risks in various spheres of social life.

## **3. Expected learning outcomes**

In the course of studying the discipline, the student must achieve or improve the following programme learning outcomes (PLOs) provided by the educational programme:

**PLO 1.** To know scientific concepts (theories), terminology, history of development and the current state of scientific knowledge, to identify theoretical and practical problems in public administration and management and at the boundaries of subject areas, to be able to think critically, to have research skills sufficient to conduct basic and applied research at the level of world achievements in the relevant field.

**PLO 3.** To know and be able to apply the methods of scientific knowledge, laws, regularities and principles of public administration, taking into account interdisciplinary relations, to conduct research and solve current problems in the field of public administration and management.

**PLO 6.** To be able to assess and justify the strategic development priorities at different levels of public management and administration, identify and assess possible threats and risks, create forecast assumptions for their solution.

**4. Course duration.** Total number of credits - 5 (total number of hours - 150); number of hours of independent study - 100.

Type of class	Total number of hours
Lectures	26
Practical classes	24
Independent work	100

The form of classes is lectures, practical work, and independent work using the Moodle distance learning system, literature, and video materials.

**5. Prerequisites.** A prerequisite for the course is basic knowledge of the following disciplines: "Public Policy"; "Foreign Language for Scientific Communication"; "Methodology, Organization and Technology of Scientific Research".

#### 6. Assessment system and requirements

Current control - up to 60 points, including: practical classes - up to 50 points, final module control - up to 10 points. Semester control in the form of a test is conducted during the session in the form of testing (maximum 40 points). The grade based on the results of studying the discipline is formed by adding the final results of the current control to the grade for the test.

<b>General course assessment system</b>	<i>Active participation in the work during the semester (completion of thematic tasks, individual practical tasks) / credit - 60/40</i>
<b>Seminars</b>	<i>Preparation of oral answers from the lecture material, answers to self-study questions, completion of practical tasks</i>
<b>Conditions of admission to the final control</b>	<i>Availability of lecture notes, active participation during the semester, minimum number of points 21.</i>

#### Current control

Module on the thematic plan of the discipline and form of control	Number of points by type of work	
	Personal answers, preparation for practical classes	Completeness and timeliness of assignments
Content module 1. <b>Theoretical issues of development of society and state in modern Ukraine</b>	0...3	0...10
Content module 2. <b>Modern state-building processes in Ukraine</b>	0...3	0...5

Content module 3. <b>Development of Ukraine in the international arena</b>	0...3	0...10
Content module 4. <b>Principles of resolving the problems of Ukraine's development</b>	0...3	0...5
Content module 5. <b>Quality management of public and municipal services</b>	0...3	0...5
Final current grade for the semester	15	35

#### Final module control

Module on the thematic plan of the discipline and form of control	Number of points
Content module 1. <b>Theoretical issues of development of society and state in modern Ukraine</b> (Test tasks)	0...2
Content module 2. <b>Modern state-building processes in Ukraine</b> (Test tasks)	0...2
Content module 3. <b>Development of Ukraine in the international arena</b> (Test tasks))	0...2
Content module 4. <b>Principles of resolving the problems of Ukraine's development</b> (Test tasks)	0...2
Content module 5. <b>Quality management of public and municipal services</b> (Test tasks)	0...2

#### Final semester grade

Types of work	Number of points
Current control	0...50
Final module control	0...10
Offset	0...40
Total	0...100

#### Scale of evaluation: national and ECTS

Sum of points for all types of learning activities	ECTS assessment	Assessment on the national scale	
		for an exam, course paper	for credit
90 – 100	<b>A</b>	excellent	passed
82-89	<b>B</b>	good	
75-81	<b>C</b>	satisfactorily	
66-74	<b>D</b>		
60-65	<b>E</b>		
0-59	<b>FX</b>	unsatisfactory with the possibility of retaking	not passed with the possibility of retaking

**7. Course policies.** Active participation in the discussion of problematic issues, participation in all types of control is required.

If the applicant has not fully completed all types of academic work provided for by the work program during the semester, has unworked practical work or has not scored the minimum required number of points, he/she is not allowed to take the test during the semester control, but has the right to eliminate academic debt in the manner prescribed by the "Regulations on the current and final assessment of knowledge of applicants "Chernihiv Polytechnic" National University. Retaking the test in order to increase the positive grade is not allowed. In the case of retaking the test, all points gained during the semester are canceled, and the retake consists of two theoretical and one practical question.

The general policy of the course includes adherence to the principles of attending classes in person in accordance with the approved schedule, except in cases of quarantine (when classes are held remotely via the Internet), as well as free attendance at lectures for persons who have received permission to do so. The key to successful study of the discipline is activity and involvement during practical and lecture classes - answering the teacher's questions (as one of the elements of current control), asking questions to clarify unclear points, solving practical problems. Consultations take place in the university classrooms in accordance with the approved schedule or in personal or group consultations (through the built-in forum) on the course page in the distance learning system of "Chernihiv Polytechnic" National University.

#### Academic integrity policy

Academic integrity should be ensured during the course (the principles are described in the Code of Academic Integrity of the National University "Chernihiv Polytechnic" at the link: <https://www.stu.cn.ua/staticpages/akadem-dobrochesnist/>). Cheating during midterm and final examinations, performing practical tasks on request, and hinting are considered to be forms of academic dishonesty. All course participants are required to observe academic integrity in the above-mentioned areas. Various disciplinary measures (including retaking certain stages) are applied to higher education students who have been found to have violated academic integrity. Deadline policy

Timely submission of assignments is evaluated at 1 point. Accordingly, the maximum grade for late assignments is reduced by the specified number of points. An exception may be the presence of valid reasons for the late submission of these works (illness, participation in other types of educational, scientific or organizational work at the specified time, official work in the specialty).

#### Policy of rewards and penalties

Based on the results of educational, scientific or organizational activities, students of the course may be awarded additional points - up to 10 points, depending on the significance of the achievements. Types of extracurricular activities for which applicants are encouraged to receive additional points: participation in international projects, research, abstracts, articles at scientific and practical conferences, etc.

#### Policy on the use of laptops / smartphones.

Applicants are asked to keep their smartphones in silent mode during lecture sessions, as calls, texting and social media distract both the teacher and other applicants from the classroom. Laptops, tablets, and smartphones may not be used in classrooms during the final examination.

#### Credit transfer rules

Credits received in other higher education institutions in this specialty from educational components aimed at obtaining competencies in the course may be re-credited by the teacher in accordance with the provision "Procedure for determining academic differences and re-crediting of

academic disciplines at "Chernihiv Polytechnic" National University by comparing the obtained program learning outcomes and competencies. In case of taking a similar course in other specialties, only topics can be re-credited, specified in the course according to the content modules.

## **8. Recommended literature**

### **Basic literature**

1. Стратегічне управління та державне реагування на загрози національній безпеці у сфері безпеки державного кордону: монографія / Д. Вітер, С. Горбачевський та ін. – К.: НУОУ, 2021. – 232 с.
2. Управління ризиками та змінами в системі стратегічного оборонного менеджменту: метод. посібник / Д. Вітер, В. Оліферук, М. Мигун. – К.: НУОУ, 2021. – 60 с.
3. Публічне адміністрування: навч. посіб. / А.С.Даниленко, П.І.Юхименко, Т.В.Сокольська, Т.В.Арбузова; за заг. ред. А. С. Даниленка, П. І. Юхименка, Т. В. Сокольської. Київ: ЦУЛ, 2020.
4. Оборонна реформа: системний підхід до оборонного менеджменту: монографія / За заг. ред. А. Сиротенка. – К.: НУОУ, 2020.
5. Публічне управління: навч. посіб. / А.В.Стасишин, Г.В.Капленко, Г.О.Комарницька, Н.Т.Пак; за заг. ред. А. В. Стасишина. Львів: ЛНУ ім. Івана Франка, 2019.
6. Публічне управління: навч. посіб. / С.М.Вдовенко, Ю.С.Вдовенко, О.В.Рогова. Ніжин: Орхідея, 2018.
7. Міжнародна економіка: навчальний посібник: рекомендовано МОН України / Г.Е.Гронтовська, О.І.Ряба, А.М.Венцурик, О.І.Красновська. Київ.: ЦУЛ, 2018.
8. Формування нової корпоративної культури в умовах реалізації реформи місцевого самоврядування та розвитку міжмуніципального співробітництва: навчально-практичний посібник / за заг. редакцією Щербак Н.В., Журавля Т.В., Толкованова В.В. Київ: Видавництво «Фенікс», 2018. 156 с.
9. Державне управління: підруч.: у 2-х т. / за заг. ред. Ю.В.Ковбасюка, К.О.Ващенко, Ю.П.Сурміна. Київ: НАДУ, 2012.
10. Енциклопедія державного управління: у 8 т. / НАДУ ПУ; наук-ред. кол.: Ю. В. Ковбасюк (голова) та ін. Київ: НАДУ, 2011.
11. Горбулін В. Стратегічне планування: вирішення проблем національної безпеки: монографія / В. Горбулін, А. Качинський. – К.: НІСД, 2010. – 288 с.

### **Additional literature**

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21. Маргасова В.Г., Руденко О.М., Вітер Д.В. Забезпечення економічної безпеки держави: теоретичні питання конкуренції та конкурентоспроможності. Актуальні питання у сфері державного управління. 2021. № 23. С. 140-146.
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24. Rudenko, Zhytar M., Kodis Y. European perspective of Public Administration in the context of implementation of the Eastern Partnership project in Ukraine. *SocioWorld-Social Research & Behavioral Sciences*. Tallinn, Estonia. Vol. 03 Iss. 01 2021 P. 139-144.
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37. Руденко О., Ющенко Л. Подолання кризових протиріч у впровадженні державно-управлінських інновацій: новітні підходи до формування методології. *Геополітика України: історія та сучасність*. 2018. № 2(21). ДВНЗ Ужгородський національний університет. С. 230-259.

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#### **Information resources**

1. Система дистанційного навчання НУ «Чернігівська політехніка». Курс: Інституційні засади публічного управління та адміністрування <https://eln.stu.cn.ua/course/view.php?id=4418>

2. Законодавство України – <http://www.zakon.rada.gov.ua>.

3. Нормативні акти України – <http://www.nau.ua>

4. Офіційний сайт бібліотеки ім. В. Вернадського. – Режим доступу: <http://nbuv.gov.ua/>

5. Офіційний сайт Наукової бібліотеки НУ «Чернігівська політехніка». – Режим доступу: <http://library2.stu.cn.ua/>

6. Офіційний сайт Верховної Ради України – <http://www.rada.gov.ua>

7. Урядовий портал. Єдиний веб-портал органів виконавчої влади України: <http://www.kmu.gov.ua>